56044

M.B.A. 2 Year 3rd Sem. (N.S.) Batch 2011-2013

Examination-December, 2014

Performance Management

Paper-MBA-305

Time: 3 hours

Max. Marks: 80

Before answering the questions, candidates should ensure that they have been supplied the correct and complete question paper. No complaint in this regard will be entertained after the examination.

Note: Attempt all questions from section 'A' carrying two marks each and four questions from section 'B' selecting of high care question from each Section 'B' carry 16 marks each.

Section-A

1. Write short notes on the following statements. Answer should not exceed more than 50 words.

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[Turn Over

- (a) Potential management
- (b) Strategic performance planning
- (c) Process of feedback system
- (d) Performance measurement instruments
- (e) Performance standards
- (f) 360 degree performance
- (g) Balance score card
- (h) Performance management systems

Section-B

Unit-I

- 2. Define the concepts "performance and potential management". How do these contribute to organizational excellence?
- 3. Explain with examples the linkage of performance management and strategic planning.

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(2)

Unit-II

- 4. How would you manage competencies of employees in an organization? How behavioural skills help in improving competencies? Explain.
- **5.** Write a detailed note on performance review and its process.

Unit-III

- **6.** Discuss the objectives of designing and implementing performance management standard in organizational context.
- 7. What are the various legal requirements encountered by an organization while implementing performance management.

Unit-IV

8. What do you understand by training? How it help employee's performance at workplace?

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(3).

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9. Do you think that counselling and coaching are necessary elements to improve the performance of an organization? If yes, explain how?